### Appendix 2 - Budget Monitoring 2023/24 – Forecast Outturn Period 4

# Children and Families Overview and Scrutiny Panel 27<sup>th</sup> September 2023



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## Budget Monitoring 2023/24 – Forecast Outturn Period 4

## **Corporate Budget Position**



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- Budget Report to Cabinet on 28 September 2023 summarises the financial position for Council and each of the service areas.
- The overall outturn forecast at Period 4 is for a net overspend of £18.2m after the use of budgeted risk reserves.
- The council has an underlying structural deficit that need s to be addressed due to demand and adults and children's social care and Home to School Transport.
- At budget setting, £7m was identified as likely to be required from reserves (£2m risk for Children's Social Care placements and £5m risk for non-delivery of savings).
- Additional business rates income of £4.1m is also forecast to be received this financial year.
- Applying these mitigations would leave a net forecast overspend of £18.2m.
- Significant pressures in Adults, Childrens and Home to School Transport price and demand, this position is similar for other Local Authorities.



#### **Financial Position – Period 4**

| FY 2023/24 P4                            |           |             |                |  |  |  |
|--|-----------|-------------|----------------|--|--|--|
| Service Area                             | Budget £m | Forecast £m | Variance<br>£m |  |  |  |
| People – Adults                          | 146.417   | 152.299     | 5.882          |  |  |  |
| People – Communities                     | 21.596    | 22.188      | 0.592          |  |  |  |
| Children's Services/WCF                  | 111.003   | 111.003     | 0.000          |  |  |  |
| Economy & Infrastructure                 | 72.072    | 72.733      | 0.661          |  |  |  |
| Commercial & Change                      | 9.690     | 10.707      | 1.017          |  |  |  |
| Chief Executive / HR / Finance           | 3.222     | 3.237       | 0.015          |  |  |  |
| Public Health                            | 0.186     | 0.186       | 0.000          |  |  |  |
| Total: Service excl DSG                  | 364.186   | 372.353     | 8.167          |  |  |  |
| Corporate Items                          | 36.630    | 35.130      | -1.500         |  |  |  |
| Non-assigned items                       | 0.000     | 0.000       | 0.000          |  |  |  |
| WCC TOTAL                                | 400.816   | 407.483     | 6.667          |  |  |  |
| WCF Total (Including HTST)               | 145.277   | 167.956     | 22.679         |  |  |  |
| WCC & WCF Total Services                 | 546.093   | 575.439     | 29.346         |  |  |  |
| Additional Funding:                      |           |             |                |  |  |  |
| Business Rates                           |           |             | -4.100         |  |  |  |
| WCC & WCF Underlying Budget Pressure     |           |             |                |  |  |  |
| Use of Reserves agreed at Budget Setting |           |             |                |  |  |  |
| Net WCC & WCF Overspend                  | 18.246    |             |                |  |  |  |

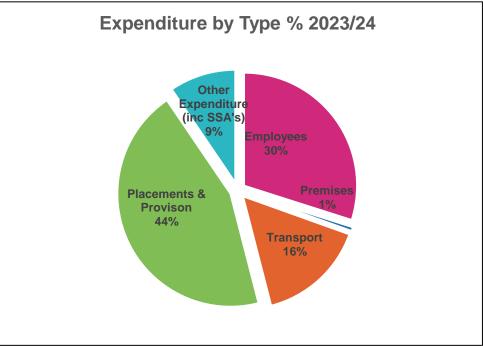


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### WCF Budget Overview 2023/24

• The full-year WCF expenditure budget is currently £148m of which over half is the 'demand led' budgets of Placements and Home to School Transport.

| WCF Budget 2023/24           | £000's  |
|------------------------------|---------|
| Employees                    | 44,220  |
| Premises                     | 825     |
| Transport                    | 22,944  |
| Placements & Provison        | 65,799  |
| Other Expenditure (inc SSA': | 14,050  |
| Gross Expenditure            | 147,839 |
| Sales, Fees and Charges      | -2,561  |
| WCF Budget / Contract Pric   | 145,277 |



- At budget setting, it was acknowledged that there were risk areas within the WCF budget, particularly demand-led services such as Home to School Transport and Placements for Looked After Children.
- As a precaution, the Council assigned a £2m risk reserve to mitigate potential overspends



### Forecast Outturn 2023/24 - £22.7m forecast overspend

|  | Latest<br>Budget | YTD         | Full-year<br>Projection | Variance    | Variance         | Change<br>since last<br>month |
|--|------------------|-------------|-------------------------|-------------|------------------|-------------------------------|
|  | £000             | £000        | £000                    | £000        | %                | £000                          |
|  |                  |             |                         |             |                  |                               |
| WCF Management & Board   | 935              | 306         | 891                     | -44         | -4.71%           | -10                           |
| Training   | 184              | 27          | 164                     | -20         | -10.87%          | 0                             |
| Resources Teams  | 4,064            | 1,178       | 3,547                   | -517        | -12.72%          | -5                            |
| Support Service Payments   | 7,479            | 1,870       | 7,479                   | 0           |                  | 0                             |
| Resources  | 12,662           | 3,381       | 12,081                  | -581        | -4.59%           | -15                           |
|  | 40.004           | 0.070       | 40.040                  | 011         | 5.000/           | 450                           |
| CSC Safeguarding Services  | 10,201           | 2,973       | 10,812                  | 611         | 5.99%            | 159                           |
| Integrated Family Front Door   | 4,666            | 1,493       | 4,633                   | -33         | -0.71%           | 54                            |
| Placements & Provision<br>Worcestershire Safeguarding Children Board | 65,784<br>94     | 27,690<br>0 | 82,104<br>94            | 16,320<br>0 | 24.81%           | 1,051                         |
| CSC Through Care   | 94<br>5,872      | 1,697       | 94<br>6,148             | 276         | 0.00%<br>4.70%   | 12                            |
| Early Interventions (ex. Targeted Family Supp)                       | 5,385            | 1,697       | 5,140                   | -266        | -4.94%           | -15                           |
| Social Care  | -                | 35,420      | -, -                    |             | -4.94%<br>18.38% | 1,261                         |
|  | 92,002           | 35,420      | 108,910                 | 16,908      | 10.30%           | 1,201                         |
| AAD Staffing   | 6,733            | 1,961       | 6,743                   | 10          | 0.15%            | - 5                           |
| AAD Short Breaks   | 3,092            | 524         | 3,069                   | - 23        | -0.74%           | - 6                           |
| AAD Placements & Packages  | 2,298            | 817         | 2,569                   | 271         | 11.79%           | 10                            |
| All Age Disability   | 12,123           | 3,302       | 12,381                  | 258         | 2.13%            | - 0                           |
|  |                  |             |                         |             |                  |                               |
| Sufficiency & Safeguarding   | 478              | 185         | 657                     | 179         | 37.45%           | 0                             |
| Quality and Improvement  | 1,832            | 406         | 1,572                   | -260        | -14.19%          | 0                             |
| Vulnerable learners  | 3,196            | 816         | 3,371                   | 175         | 5.48%            | 0                             |
| Education, Early Years, Inclusion and Place<br>Planning              | 5,506            | 1,408       | 5,600                   | 94          | 1.71%            | 0                             |
|  |                  |             |                         |             |                  |                               |
| Home to School Transport   | 22,477           | 8,279       | 28,477                  | 6,000       | 26.69%           | 6,000                         |
| Home to School Transport   | 22,477           | 8,279       | 28,477                  | 6,000       | 26.69%           | 6,000                         |
| Youth Offending Services   | 507              | 0           | 507                     | 0           | 0.00%            | 0                             |
| Youth Offending Services   | 507              | 0           | 507                     | 0           | 0.00%            | 0                             |
| routh one fiding dervices  | 307              | U           | 507                     | U           | 0.00 /0          | 0                             |
| TOTAL  | 145,277          | 51,790      | 167,956                 | 22,679      | 15.61%           | 7,247                         |
| Contract Income  | 145,277          | 60,463      | 145,277                 | 0           | 0.00%            | 0                             |
| Projected Surplus/(Deficit) before Corporation                       |                  |             |                         | 22.070      |                  | 7 0 4 7                       |
| Тах  | 0                | 8,672       | -22,679                 | -22,679     |                  | -7,247                        |

Resources Directorate is projecting increased banking interest income due to current rates of interest, which is £540k of the £581k variance. The remaining variance is due to holding staffing vacancies where possible.

Social Care placements are forecast to be overspent by £16.3m, due to increases in both numbers and costs since budget setting. The current number of placements is 1,039, an 11% rise from the 939 this time last year. However it is inflation on placements costs that is the main driver for the current overspend, where average placement costs have increased by 19% since budget setting (less than one year ago). Our robust commissioning and management approach have resulted in cost avoidances which limited price increases however, this is more challenging in the current economic environment. In other Social Care areas, increased volume of Court Fees and costs of agency cover are causing a small overspend forecast.

In the All-Age Disability Service, staffing teams are broadly on budget, however there are pressures due to high placement costs of CWD Domiciliary Care Packages

There is a small forecast overspend in EEYIPP due to feasibility costs that are not currently forecast to be capitalized.

Home to School Transport is 27% overspent, due to increased provider costs. The service estimates that inflation on transport contracts is currently running at around 10%. There has also been significant increases in the number of families requesting transport.



WCF Board have been notified of the forecast overspend. Whilst it is the case that the market and demand pressures in the services that are driving our overspend are likely to continue for some time, the Service must make efforts to reduce the projection as much as possible. This includes (but is not limited to):

- a) Ensuring achievement of planned 2023/24 savings
- b) Holding vacancies wherever possible
- c) Additional scrutiny over use of agency staff to cover vacancies and absence
- d) Seeking to maximise external income
- e) Challenging all non-staffing spend
- f) Continuing our robust commissioning and management approach to children's placements



#### **Dedicated Schools Grant Outturn 2023/24**

DSG year-end position is an overspend of £8.1m with a cumulative deficit of £28.4m at the end of 2023/24, the deficit position at the end of 2024/25 is predicted to be around £37.9m:

| 2023/24 Budget Monitoring<br>Period 4 - July 2023 | Current<br>Budget | Forecast<br>Outturn | Variance | Variance |
|---|-------------------|---------------------|----------|----------|
| DSG Blocks  | £000              | £000                | £000     | %        |
| Schools   | 129,735           | 129,735             | 0        | 0.0%     |
| High Needs  | 74,692            | 82,836              | 8,144    | 10.9%    |
| Early Years                                       | 36,265            | 36,265              | 0        | 0.0%     |
| Central   | 3,333             | 3,333               | 0        | 0.0%     |
| DSG   | 244,025           | 252,169             | 8,144    |          |

| Summary Position for Dedicated Schools Grant |      |  |  |  |
|--|------|--|--|--|
|  |      |  |  |  |
|  | £m   |  |  |  |
| Accumulated Deficit 1 April 2023             | 20.3 |  |  |  |
| High Needs Deficit 2023/24                   | 8.1  |  |  |  |
| Projected Early Years and Schools Block      | 0.0  |  |  |  |
| Savings on Other Blocks                      | 0.0  |  |  |  |
| Accumulated Deficit 31 March 2024            | 28.4 |  |  |  |
| Projected Early Years and Schools Block      | -0.5 |  |  |  |
| Projected High Needs Shortfall 2024/25       | 10.0 |  |  |  |
| Projected Accumulated Deficit 31 March 2025  | 37.9 |  |  |  |

- DSG allocations are forecast to continue to rise, but at a level below current growth in demand and inflation. The DfE have indicated that High Needs
  will increase by 4.3% for 2024/25. This would make the Worcestershire High Needs block £77.9m far below even the current year spend.
- Currently the deficit sits as a negative unusable reserve on the balance sheet permitted via a statutory instrument. There is a temporary statutory override to ringfence DSG deficits from councils' wider financial position in their statutory accounts. The Council has not set aside any of its own resources, for example as an earmarked reserve, to specifically offset this accumulating deficit at this point. The High Needs deficit will impact on the council's future financial sustainability once the override ends on 31 March 2026. This is not a Worcestershire County Council issue in isolation and is a major concern amongst local authorities nationally.

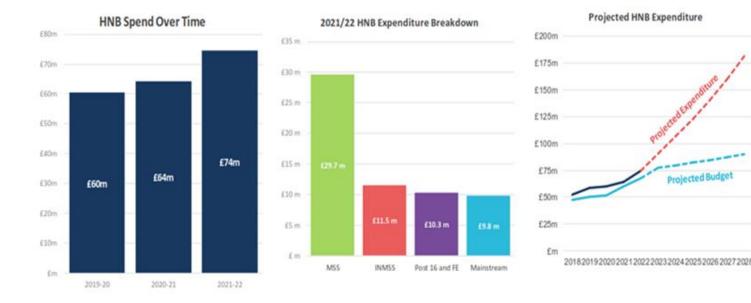


### **Delivering Better Value in SEND**

- **Delivering Better Value** ٠ in SEND support programme – Worcestershire is one of 55 local authorities.
- We have recently had • confirmation of our success for £1m of grant funding for projects that will reduce the future gap.
- The projects resourced ٠ will not close the gap – we need to keep an eye on the national picture

In Module 1 we identified the areas to prioritise to effect the greatest change in Worcestershire.





HNB expenditure has grown 23% in Worcestershire since FY 19/20 with growth primarily driven by caseload rather than cost.

MSSA, INMSS, Post 16 & FE and Mainstream account for 82% of expenditure.

Unmitigated expenditure is forecast to grow to £180m in 2028.

rojected But





# Any questions?



